

Newsweek

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Global-Warming Ready

These firms are those best able to adapt to a warming world.

Newsweek International

April 8, 2007 - Global warming is changing the earth and forcing businesses to change, too. Nicholas Stern, former head of the World Bank and an adviser to the British government, has predicted that climate change could slash 20 percent off global GDP by 2050, if greenhouse-gas emissions continue their rise. But some businesses are already adapting. The companies here are the 100 most adaptable in the world, based on an analysis of 1,800 companies by business-ethics magazine **Corporate Knights** and research firm Innovest Strategic Value Advisors. These corporations, which come from 16 countries and sectors ranging from oil and gas to telecommunications, were ranked exclusively for NEWSWEEK on how effectively they manage environmental risks and opportunities relative to their industry peers. Here's the list:

NAME OF COMPANY	TYPE OF COMPANY	COUNTRY
1. Royal Bank Of Canada	Banks—N. America	Canada
2. Lafarge Construction	Materials	France
3. Grupo Ferrovial SA	Construction & Engineering	Spain
4. Westpac Banking Corp.	Banks—Asia	Australia
5. Yell Group PLC Advertising	Advertising	United Kingdom
6. Denso Corp.	Auto Components	Japan
7. Toppan Printing Company Ltd.	Commercial Services & Supplies	Japan
8. Hewlett-Packard Company	Computers & Peripherals	United States
9. Adidas Salomon Agency	Textiles, Apparel & Luxury Goods	Germany
10. Vestas Windsystems A/S	Electrical Equipment	Denmark
11. Advanced Micro Devices	Semiconductor Equipment & Products	United States
12. Whitbread PLC	Hotels Restaurants & Leisure	United Kingdom
13. Nike Inc	Textiles, Apparel & Luxury Goods	United States
14. ING Groep NV	Diversified Financials—Europe	Netherlands
15. Land Securities PLC	Real-Estate Management & Development	United Kingdom
16. Intel Corp.	Semiconductor Equipment & Products	United States
17. Novozymes A/S	Specialty Chemicals	Denmark
18. Daiwa Securities Group Inc	Diversified Financials—Asia	Japan
19. British Land Company PLC	Real-Estate Management & Development	United Kingdom
20. ABN Amro Holding NV	Banks - Europe	Netherlands
21. Iberdrola SA	Electric Utilities—Intl	Spain
22. BASF AG	Diversified Chemicals	Germany
23. Gamesa Corp. Technologica	Industrial Machinery	Spain
24. Accor	Hotels Restaurants & Leisure	France
25. Scottish & Southern Energy PLC	Electric Utilities—Intl	United Kingdom

NAME OF COMPANY	TYPE OF COMPANY	COUNTRY
26. Enbridge Inc	Gas Utilities	Canada
27. Philips Electronics KON	Household Durables	Netherlands
28. Insurance Australia Group	Insurance—Asia	Australia
29. SCA AB	Paper & Forest Products	Sweden
30. Sun Life Financial Inc	Insurance—N. America	Canada
31. Smith & Nephew PLC	Health-Care Equipment & Supplies	United Kingdom
32. TransCanada Corp.	Gas Utilities	Canada
33. Kuraray Company Ltd.	Commodity Chemicals	Japan
34. Unibail Holding SA	Real Estate Investment Trusts	France
35. Dexia	Banks - Europe	Belgium
36. Schlumberger Ltd.	Energy Equipment & Services	Netherlands Antilles
37. Centrica PLC	Gas Utilities	United Kingdom
38. Investa Property Group	Real Estate Investment Trusts	Australia
39. Kesko Corp.	Food & Drug Retailing	Finland
40. Fresenius Medical Care AG	Health-Care Providers & Services	Germany
41. Baxter International Inc	Health-Care Equipment & Supplies	United States
42. Nomura Holdings Inc	Diversified Financials—Asia	Japan
43. Swiss Reinsurance Company	Insurance—Europe	Switzerland
44. Atlas Copco AB	Industrial Machinery	Sweden
45. Alcoa Inc	Metals & Mining	United States
46. Royal Dutch Shell PLC	Integrated Oil & Gas	United Kingdom
47. Unilever PLC	Food Products	United Kingdom
48. Alcan Inc	Metals & Mining	Canada
49. Nokia Corporation	Communications Equipment	Finland
50. Novo Nordisk A/S	Pharmaceuticals	Denmark
51. Roche Holdings Ltd.	Pharmaceuticals	Switzerland
52. Walt Disney Company	Movies & Entertainment	United States
53. British Sky Broadcasting Group PLC	Broadcasting & Cable TV	United Kingdom
54. Sainsbury (J) PLC	Food & Drug Retailing	United Kingdom
55. Air France-KLM	Airlines	France
56. Wimpey (George) PLC	Homebuilding	United Kingdom
57. United Technologies Corp.	Aerospace & Defense	United States
58. Pagesjaunes	Publishing	France
59. British Airways PLC	Airlines	United Kingdom
60. Kingfisher PLC	Specialty Retail	United Kingdom
61. Toyota Motor Corp.	Automobiles	Japan
62. Neste Oil Corporation	Oil & Gas Refining & Marketing	Finland
63. Holmen AB	Paper & Forest Products	Sweden
64. Mitsubishi Heavy Industries Ltd.	Industrial Machinery	Japan

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65. Diageo PLC	Beverages & Tobacco	United Kingdom
66. Pinnacle West Capital Corp.	Electric Power Companies—N. America	United States
67. Marks & Spencer Group PLC	Multiline Retail	United Kingdom
68. Ricoh Company Ltd.	Electronic Equipment & Instruments	Japan
69. Agilent Technologies Inc	Electronic Equipment & Instruments	United States
70. Henkel AG	Household & Personal Products	Germany
71. Inditex SA	Specialty Retail	Spain
72. FPL Group Inc	Electric Power Companies—N. America	United States
73. Eastman Kodak Company	Leisure Equipment & Products	United States
74. Pearson PLC	Publishing	United Kingdom
75. East Japan Railway Company	Surface Transport	Japan
76. SAP AG	Software	Germany
77. Storebrand ASA	Insurance - Europe	Norway
78. Benesse Corporation	Diversified Consumer Services	Japan
79. Groupe Danone	Food Products	France
80. Severn Trent PLC	Public Services	United Kingdom
81. Mayr-Melnhof Karton AG	Containers & Packaging	Austria
82. General Electric Co.	Industrial Conglomerates	United States
83. Daikin Industries Ltd.	Building Products	Japan
84. Nippon Yusen KK	Surface Transport	Japan
85. JP Morgan Chase & Company	Diversified Financials—N. America	United States
86. Electrocomponents PLC	Trading Companies & Distributors	United Kingdom
87. BT Group PLC	Integrated Telecommunication Services	United Kingdom
88. Google Inc	Internet Software & Services	United States
89. Scania AB	Construction & Farm Machinery & Heavy Trucks	Sweden
90. Johnson Matthey PLC	Metals & Mining	United Kingdom
91. Coca Cola Company	Beverages & Tobacco	United States
92. NTT Docomo Inc	Wireless Telecommunication Services	Japan
93. Adecco SA	Human Resource & Employment Services	Switzerland
94. Genzyme Corp.	Biotechnology	United States
95. Hbos PLC	Banks - UK & Ireland	United Kingdom
96. HSBC Holdings PLC	Banks - UK & Ireland	United Kingdom
97. Goldman Sachs Group Inc	Diversified Financials—N. America	United States
98. Cable & Wireless PLC	Alternative Telecommunication Carriers	United Kingdom
99. Indra Sistemas SA	IT Consulting & Services	Spain
100. American International Group Inc	Insurance - N. America	United States